

City of Cincinnati

Requested Consolidated Plan Budget

2009/2010 CDBG/HOME/ESG/HOPWA
Budget

CITY OF CINCINNATI

REQUESTED CONSOLIDATED PLAN BUDGET

2009/2010 CDBG/HOME/ESG/HOPWA BUDGET

- The Requested Budget is a summary of the requests received from City of Cincinnati Departments wishing to utilize U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Emergency Shelter Grants (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) funding.
- Due to the uncertainty of national elections and the Federal budget, estimated Consolidated Plan resources for the 2009/2010 Biennial Budget assume continuation grant levels for CDBG, HOME, and HOPWA, and a 3% decline in 2009 ESG resources.
- Eight City departments have requested over \$12,927,440 in CDBG program funding, which is \$1,300,000 more than estimated resources as shown on Table 1 below.

Table 1.

2009/2010 CDBG Budget Requests as Compared to Targets

<u>Department</u>	<u>2008 Appropriation</u>	<u>2009 Target</u>	<u>2009 Request</u>	<u>Difference Request - Target</u>	<u>2010 Target</u>	<u>2010 Request</u>	<u>Difference Request - Target</u>
Community Development and Planning	\$ 10,534,440	\$ 10,534,440	\$ 10,534,440	\$ -	\$ 10,534,440	\$ 10,534,440	\$ -
Finance - Income Tax	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	\$ 8,000	\$ 8,000	\$ -
Law	\$ 150,000	\$ 150,000	\$ 160,000	\$ 10,000	\$ 150,000	\$ 160,000	\$ 10,000
Public Services	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	\$ 160,000	\$ 160,000	\$ -
Police	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -
Health	\$ 550,000	\$ 550,000	\$ 625,000	\$ 75,000	\$ 550,000	\$ 680,500	\$ 130,500
Parks	\$ 125,000	\$ 125,000	\$ 140,000	\$ 15,000	\$ 125,000	\$ 140,000	\$ 15,000
Recreation	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000	\$ -	\$ 65,000	\$ 65,000
Total	\$ 11,627,440	\$ 11,627,440	\$ 12,927,440	\$ 1,300,000	\$ 11,627,440	\$ 11,847,940	\$ 220,500

- CDBG Program funding includes project delivery costs which can range from 5% to 10% of total project funding. In the past some programs have not included project delivery costs. In the 2009/2010 CDBG requested budget the number of programs that now include funding for project delivery costs has increased. Therefore an increase in a requested program budget does not necessarily imply increased funding for contractors or sub-recipients of those programs.
- Program administration costs are restricted to no more than 20% of the grant and program income, and the target for 2009 is estimated to be \$3,037,100. Requests for 2009 total \$2,987,520, or \$49,580 less than the estimated target.
- Public Services as defined by HUD cannot exceed 15% of the current year grant amount and prior year program income. The Public Services request for 2009 is \$80,700 over the estimated cap. Additionally, funding for the Cincycare Phase One Pilot Program, which was cited as a policy priority of City Council in the Policy Budget Motion, is not included in the requested budget and would be considered a Public Service program if approved. Documentation from the Policy Budget Motion on the Cincycare Phase One Pilot Program is included as Appendix A to this document.
- Slum and Blight activities cannot exceed 30% of the total CDBG funding expended on programs. Funding requests for Slum and Blight activities total \$1.3 million in 2009, which is below the estimate cap of \$3.9 million.
- The ESG and HOPWA requests are submitted by the Partnership Center. The estimated funding available for ESG and HOPWA in 2009 is \$560,000 and \$550,000 respectively.

Community Development Block Grant (CDBG) by Goal and Objective

	2008 Budget Update	2009 Requested Budget	2010 Requested Budget	Pg* No.
Housing Objectives				1
Homeownership Housing Development				1
Strategic Housing Initiatives Program	\$715,000	\$770,000	\$770,000	2
Homeowner Rehab Loan Program	\$500,000	\$462,000	\$462,000	2
Housing Maintenance Services	\$1,800,000	\$1,870,000	\$1,870,000	3
Emergency Mortgage Assistance	\$136,500	\$143,000	\$143,000	4
Homeowner Preservation Initiative	\$100,000	\$110,000	\$110,000	4
Property Holding Costs	\$50,000	\$100,000	\$100,000	5
Section 108/Float Loan Delivery	\$5,000	\$5,000	\$5,000	5
Homeownership Total	\$3,306,500	\$3,460,000	\$3,460,000	
Rental Housing Development				5
Rental Rehabilitation Program	\$150,000	\$150,000	\$150,000	6
Rental Housing Total	\$150,000	\$150,000	\$150,000	
Renters Supportive Services				7
Tenant Assistance	\$26,000	\$26,000	\$26,000	7
Code Enforcement Relocation	\$124,000	\$134,000	\$134,000	8
Tenant Representation	\$170,000	\$187,000	\$187,000	8
Section 8 Tenant Counseling and Placement	\$50,000	\$55,000	\$55,000	9
Renters Supportive Services Total	\$370,000	\$402,000	\$402,000	
Promote Fair Housing				10
Fair Housing Services	\$195,000	\$214,500	\$214,500	10
Fair Housing Total	\$195,000	\$214,500	\$214,500	
TOTAL HOUSING DEVELOPMENT	\$4,021,500	\$4,226,500	\$4,226,500	
Other Community Needs				10
Economic Development				10
Promote Commercial and Industrial Development/Redevelopment				11
NBD Improvement Program	\$1,500,000	\$1,000,000	\$1,000,000	11
NBD Property Holding Costs	\$25,000	\$25,000	\$25,000	11
Commercial and Industrial Development Total	\$1,525,000	\$1,025,000	\$1,025,000	
Industrial Site Redevelopment/SPUR				12
Strategic Program for Urban Redevelopment/GO Cincinnati	\$0	\$500,000	\$500,000	12
Industrial Site Redevelopment/SPUR Total	\$0	\$500,000	\$500,000	
Promote Business Development Opportunities				13
Small Business Services & Technical Assistance	\$300,000	\$300,000	\$300,000	13
Small Business Loan Fund (CSBLF)	\$200,000	\$200,000	\$200,000	14
Corporation for Findlay Market (CFFM)	\$400,000	\$400,000	\$400,000	14

* Page number corresponds to the Action Plan Goals and Objectives.

**Continuum of Care Funding has been moved to the Department of Community Development Planning Administration budget.

Community Development Block Grant (CDBG) by Goal and Objective

	2008 Budget Update	2009 Requested Budget	2010 Requested Budget	Pg* No.
Financial & Credit Union Services	\$83,000	\$91,300	\$91,300	14
Earned Income Tax Credit Outreach and Financial Literacy	\$8,000	\$8,000	\$8,000	15
Neighborhood Capacity Building & Technical Assistance	\$525,000	\$330,000	\$330,000	15
Business Development Opportunities Total	\$1,516,000	\$1,329,300	\$1,329,300	
Job Training, Placement Services, and Employment Opportunities				16
Blueprint for Success	\$500,000	\$500,000	\$500,000	17
Findlay Market Ambassadors Program	\$160,000	\$160,000	\$160,000	17
Youth Employment Programs	\$1,000,000	\$1,050,000	\$1,050,000	18
Prison Reform Advocacy Program	\$35,000	\$55,000	\$55,000	19
SOAR/Urban League	\$75,000	\$110,000	\$110,000	19
Job Training and Placement Total	\$1,770,000	\$1,875,000	\$1,875,000	
TOTAL ECONOMIC DEVELOPMENT	\$4,811,000	\$4,729,300	\$4,729,300	
Quality of Life				19
Slum & Blight Elimination				19
Concentrated Code Enforcement	\$525,000	\$525,000	\$525,000	20
Hazard Abatement Program	\$825,000	\$825,000	\$825,000	21
Neighborhood Gardens	\$40,000	\$40,000	\$40,000	21
Millcreek Greenway Restoration	\$85,000	\$100,000	\$100,000	22
Lead Hazard Testing Program	\$550,000	\$625,000	\$680,500	22
Slum & Blight Elimination Total	\$2,025,000	\$2,115,000	\$2,170,500	
Service Facility Improvements				23
Human Service Facility Renovations	\$669,940	\$556,640	\$556,640	23
Recreation Facility Renovations	\$0	\$1,200,000	\$65,000	24
Service Facility Improvements Total	\$669,940	\$1,756,640	\$621,640	
Citizen Safety				24
Drug Elimination Program	\$100,000	\$100,000	\$100,000	24
Citizen Safety Total	\$100,000	\$100,000	\$100,000	
TOTAL QUALITY OF LIFE	\$2,794,940	\$3,971,640	\$2,892,140	
Homeless Housing				
Continuum of Care Administration**	\$85,000	\$0	\$0	
TOTAL HOMELESS HOUSING	\$85,000	\$0	\$0	
PROJECTS TOTAL	\$11,712,440	\$12,927,440	\$11,847,940	

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Community Development Block Grant (CDBG) by Goal and Objective

	2008 Budget Update	2009 Requested Budget	2010 Requested Budget	Pg* No.
Planning, Administration & Debt Service				
Law	\$235,900	\$237,310	\$237,310	
Budget & Evaluation	\$227,600	\$227,600	\$227,600	
Accounts & Audits	\$85,000	\$85,000	\$85,000	
Treasury	\$78,690	\$79,560	\$79,560	
Purchasing/City Manager's Office	\$53,000	\$54,460	\$54,460	
Community Development	\$790,770	\$803,933	\$803,933	
City Planning	\$438,860	\$452,710	\$452,710	
<i>Personnel and Non-Personnel Operating</i>	\$1,909,820	\$1,940,573	\$1,940,573	
City Pensions	\$286,550	\$294,570	\$300,760	
Hospital Care	\$165,980	\$178,260	\$193,590	
AFSCME Dental & Vision Care	\$1,530	\$1,530	\$1,590	
Mgmt. Dental & Vision Care	\$24,350	\$25,320	\$26,330	
Medicare Tax	\$15,970	\$16,420	\$16,760	
Public Employees Assistance	\$1,470	\$1,510	\$1,540	
Workers' Comp Insurance	\$12,000	\$16,200	\$20,410	
State Unemployment Compensation	\$560	\$560	\$560	
Life Insurance	\$3,390	\$3,480	\$3,550	
Audit & Examiner's Fees	\$5,600	\$5,600	\$5,600	
Indirect Costs	\$450,000	\$463,500	\$475,090	
Lump Sum Payment	\$0	\$0	\$0	
Special Investigations/Studies	\$58,320	\$40,000	\$0	
<i>Non-departmental Accounts</i>	\$1,025,720	\$1,046,950	\$1,045,780	
<i>Section 108 Debt Service</i>	\$564,240	\$537,730	\$513,900	
TOTAL PLANNING AND ADMINISTRATION	\$3,499,780	\$3,525,253	\$3,500,253	
TOTAL CDBG BUDGET	\$15,212,220	\$16,452,693	\$15,348,193	

* Page number corresponds to the Action Plan Goals and Objectives.

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HOME Investment Partnerships by Goal and Objective

	2008 Budget Update	2009 Requested	2010 Requested	Pg* No.
Housing Objectives				1
Homeownership Housing Development				1
Homeowner Rehab Loan Program	\$1,200,000	\$1,200,000	\$1,200,000	2
Tap/Permit Fee Assistance Program (TAP)	\$165,000	\$165,000	\$165,000	3
Homeownership Total	\$1,365,000	\$1,365,000	\$1,365,000	
Rental Housing Development				5
Rental Rehab Program	\$2,020,967	\$1,802,300	\$1,802,300	6
Rental Housing Total	\$2,020,967	\$1,802,300	\$1,802,300	
Homeownership Supportive Services				6
American Dream Downpayment Initiative (ADDI)	\$276,700	\$276,700	\$276,700	7
Homeownership Supportive Services Total	\$276,700	\$276,700	\$276,700	
Renters Supportive Services				7
Tenant Based Rental Assistance (TBRA)**	\$0	\$0	\$0	9
Renters Supportive Services Total	\$0	\$0	\$0	
<i>TOTAL HOUSING DEVELOPMENT</i>	\$3,662,667	\$3,444,000	\$3,444,000	
Other Community Needs				10
Economic Development				10
Promote Business Development Opportunities				
Neighborhood Capacity Building & Technical Assistance	\$0	\$200,000	\$200,000	15
Promote Business Development Opportunities Total	\$0	\$200,000	\$200,000	
Job Training, Placement Services, and Employment Opportunities				16
Blueprint for Success	\$200,000	\$200,000	\$200,000	17
Job Training and Placement Total	\$200,000	\$200,000	\$200,000	
<i>TOTAL ECONOMIC DEVELOPMENT</i>	\$200,000	\$400,000	\$400,000	
Planning, Administration & Debt Service	\$200,000	\$400,000	\$400,000	
TOTAL HOME	\$4,062,667	\$4,244,000	\$4,244,000	

* Page number corresponds to the Action Plan Goals and Objectives.

**This project was funded at \$1,500,000 in mid-2008 with various HOME project account resources from prior years.

Emergency Shelter Grant (ESG) by Goal and Objective

	2008 Budget Update	2009 Requested	2010 Requested	Pg* No.
Homeless Housing				25
Homeless Shelters & Transitional Housing Support				25
Bethany House	\$67,330	\$64,000	\$0	26
Caracole House	\$19,655	\$16,500	\$0	26
Cincinnati Center for Respite Care (Health Resource Center)	\$21,500	\$21,000	\$0	26
Interfaith Hospitality Network	\$31,000	\$27,500	\$0	27
Lighthouse Youth Crisis Center	\$48,920	\$51,500	\$0	27
Lighthouse Youth Transitional Housing	\$16,170	\$0	\$0	28
Mercy Franciscan/St. John's Temporary Housing	\$31,280	\$32,500	\$0	28
Mercy Franciscan/St. John's Expanded Temp Housing	\$50,000	\$50,500	\$0	28
Salvation Army Emergency Shelter	\$13,000	\$15,000	\$0	29
Shelterhouse/Drop Inn Center	\$236,440	\$227,000	\$0	29
YWCA Battered Women's Shelter	\$29,000	\$26,500	\$0	30
Homeless Shelters & Transitional Housing Support Total	\$564,295	\$532,000	\$0	
<i>TOTAL HOMELESS HOUSING</i>	\$564,295	\$532,000	\$0	
Planning, Administration & Debt Service	\$29,630	\$28,000	\$0	
TOTAL ESG	\$593,925	\$560,000	\$560,000	

Housing Opportunities for Persons with AIDS (HOPWA) by Goal and Objective

	2008 Recommended	2009 Requested	2010 Requested	
Special Populations Housing				30
Operating Support for HIV/AIDS Housing Facilities				30
Caracole House	\$71,690	\$107,479	\$0	30
Operating Support for HIV/AIDS Housing Facilities Total	\$71,690	\$107,479	\$0	
Supportive Services for Persons with HIV/AIDS				31
STOP AIDS Case Management	\$154,696	\$141,173	\$0	31
Caracole House Shelter Plus Services	\$130,310	\$94,521	\$0	31
Center for Respite Care	\$20,000	\$28,527	\$0	32
Supportive Services for Persons with HIV/AIDS Total	\$305,006	\$264,221	\$0	
Housing Assistance for Persons with HIV/AIDS				32
STOP AIDS Short-Term Housing Assistance	\$70,000	\$74,900	\$0	33
Northern Ky. Independent Health District	\$79,404	\$86,900	\$0	33
Housing Assistance for Persons with HIV/AIDS Total	\$149,404	\$161,800	\$0	
<i>TOTAL SPECIAL POPULATIONS HOUSING</i>	\$526,100	\$533,500	\$0	
Planning, Administration & Debt Service	\$15,900	\$16,500	\$0	
TOTAL HOPWA	\$542,000	\$550,000	\$530,000	

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City of Cincinnati
2009/2010 Biennial Budget
Action Plan
Goals and Objectives

Vision Statement: Significant improvements to the quality of life in Cincinnati will be made by strategically addressing the specific needs of each neighborhood. By creating a diverse and affordable housing stock, reducing crime and blight, and providing economic development opportunities in neighborhoods, Cincinnati will be a more vibrant, livable city.

Overall Development Goal: Develop and support comprehensive efforts to revitalize neighborhoods while expanding economic opportunities and reducing blight. Development and support should strategically target 1) parts of the community that demonstrate the best chance for significant change, and 2) neighborhoods that have experienced an increase in the number of persons in poverty and vacant housing units and a decrease in the number of families and owner-occupied housing units.

Housing

Housing Goal 1: Develop and maintain new and rehabilitated homeownership and rental units for a variety of income levels.

Activities in support of this goal may include but are not limited to: homeownership, rental and mixed housing development and redevelopment; home repair grants; mixed-income, moderate and low and very low-income housing development; infrastructure improvements; housing maintenance services; tax/permit fee assistance; technical assistance and support for Community Development Corporations (CDCs) developing housing; mixed-use commercial / office / residential development; and project market studies.

Housing Objective 1: Promote sustained and increased homeownership through new construction and renovation of housing units. New and renovated units should be focused in neighborhoods with homeownership rates at or below the City's average homeownership rate where the existing inventory of housing stock and/or available land supports development and/or redevelopment for homeownership units.

Activity

Number of Homeownership Units

Five-Year Goal

8,190

Program	Indicator	'05-'07 Actual	2009 Goal
Strategic Housing Initiatives Program (Homeowner)	Housing Units	25	30
Homeowner Rehab Loans & Lead Abatement	Housing Units	53	14
Housing Maintenance Services	Housing Units	3,836	1,232
Emergency Mortgage Assistance	Housing Units	112	50
Homeowner Preservation Initiative	Households	N.A.	198
Tap/Permit Fee Assistance Program	Housing Units	36	15
Totals	H.Units/H.H.	4,062/N.A.	1,341/198

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Strategic Housing Initiatives Program (SHIP) Homeownership	CDBG	\$715,000	\$770,000	\$770,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/> Availability / Accessibility	
<input checked="" type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/> Affordability	
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/> Sustainability	

Funding for this project would provide for targeted investments in housing projects consisting of at least four housing units throughout the City's neighborhoods with a primary emphasis on homeownership opportunities.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Homeowner Rehab Loan Program	CDBG	\$500,000	\$462,000	\$462,000
	HOME	\$1,200,000	\$1,200,000	\$1,200,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input type="checkbox"/> Create suitable living environments		<input type="checkbox"/> Availability / Accessibility	
<input checked="" type="checkbox"/> Provide decent affordable housing		<input checked="" type="checkbox"/> Affordability	
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/> Sustainability	

The Homeowner Rehab Loan program (HRLP) provides low-interest and deferred loans and lead grants to low and moderate-income homeowners to correct building code violations; improve accessibility; enhance emergency conservation; and stabilize safe, sanitary housing citywide. The program is currently undergoing a transition and the City does not currently know the provider it plans to contract with to implement this program.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Housing Maintenance Services	CDBG	\$1,800,000	\$1,870,000	\$1,870,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	<i>Availability / Accessibility</i>
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	<i>Affordability</i>
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	<i>Sustainability</i>

The Housing Maintenance Services program provides grants for emergency and critical repairs to very low-income homeowners (below 50% of area median family income), most of whom are elderly. Emergency Services are limited to two emergencies per household per year, with a third emergency on a case-by-case basis. There are three (3) classifications of repairs provided.

Emergency Repairs. Eligible clients may receive one uncertified Emergency Repair a year. The average cost of an Emergency Repair is anticipated to be \$650, with the allowable maximum estimated cost without City approval of \$2,500. Services will be limited to two emergencies per household per year. The need for third emergencies in exceptional cases must be documented in writing and reported to the City prior to completion of assistance.

Immediate Repairs. This program addresses repairs of an emergency nature that exceed the \$2,500 limit. Generally, Immediate Repairs are expensive emergency repairs with the same need for immediate attention. The average cost of an Immediate Repair is anticipated to be \$3,300, with the allowable estimated cost without City approval of \$5,000. Services will be limited to one Immediate Repair per year, unless approval is provided by the Department of Community Development (DCD) contract manager.

Critical Repairs. The program will respond to the critical home repair needs of eligible homeowners. It is not the purpose of the program to respond to all home repair needs of the homeowner, but only repairs critical to the safety of the client and the integrity of the home. The allowable maximum expense in this program without City approval is \$10,000.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Tap/Permit Fee Assistance Program	HOME	\$165,000	\$165,000	\$165,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	<i>Availability / Accessibility</i>
<input checked="" type="checkbox"/> Provide decent affordable housing		<input checked="" type="checkbox"/>	<i>Affordability</i>
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	<i>Sustainability</i>

The Tap/Permit Fee Assistance program is designed to reimburse Habitat for Humanity for utility tap fees, building permit fees, water and sewer permit fees, and remote meter fees related to the construction of eligible new single-family dwellings and some rehabilitation of

existing properties. These units are intended for sale to and occupancy by low- to moderate-income households. Additionally, Habitat for Humanity may be reimbursed for construction modifications that enable the units to blend with the existing neighborhood styles and context.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
Emergency Mortgage Assistance	CDBG	\$136,500	\$143,000	\$143,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input checked="" type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The Emergency Mortgage Assistance program provides up to three months of mortgage payments for low-income City of Cincinnati homeowners facing foreclosure due to job loss, illness, death of the primary wage earner, or other circumstances beyond their control. Homeowners may receive this assistance to bring their loan current if they have reestablished an income stream to continue future mortgage payments. All clients in mortgage trouble receive in-depth foreclosure prevention counseling, a case management approach used to identify the service needs of clients and link them with other social service agencies.

Those receiving Emergency Mortgage Assistance grants/loans remain safely housed in their own homes, their children remain in school, and there is a reduction of the community need for family emergency shelter beds. To be eligible, households must be below 80% Area Median Income (AMI). Each qualifying household is eligible for up to \$2,500.00.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
Homeowner Preservation Initiative	CDBG	\$100,000	\$100,000	\$100,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input checked="" type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

This project provides one-on-one counseling for up to 198 Cincinnati residents who are in danger of losing their homes to foreclosure. The goal is to save at least 69 homes from foreclosure. The counseling is provided by Working In Neighborhoods and several other HUD certified housing counseling agencies.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Property Holding Costs	CDBG	\$50,000	\$100,000	\$100,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

This project account would provide property maintenance for City-owned property held for redevelopment by the Department of Community Development. Funding would be used for building security, maintenance, grass and weed control, utility bills, and other costs associated with temporarily holding property for development.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Section 108/Float Loan Delivery	CDBG	\$5,000	\$5,000	\$5,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

This project would continue funding for staff costs, permits, inspections, and other delivery funding associated with implementing Section 108 loan and float loan projects.

Housing Objective 2: Develop rental units for persons of low and very low-incomes in a manner that is consistent with City policy. Redevelopment should be focused in neighborhoods with significant residential populations, those that previously had significant residential populations but have experienced an increase in vacant units, or those within neighborhood business districts to create stronger mixed-use districts. Rental units are encouraged to be developed in conjunction with new homeownership units to create sustainable mixed-income communities.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of Rental Units	984

<u>Program</u>	<u>'05 -'07 2009</u>		
	<u>Indicator</u>	<u>Actual</u>	<u>Goal</u>
Rental Rehabilitation Program	Housing Units	119	150

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Rental Rehabilitation Program	CDBG	\$150,000	\$150,000	\$150,000
	HOME	\$2,020,967	\$2,002,300	\$2,002,300

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The purpose of the Rental Rehabilitation Program is to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating the housing units in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years.

Housing Goal 2: Provide supportive services to help moderate, low and very low-income persons find and maintain high-quality rental and homeownership units.

Activities in support of this goal may include but are not limited to: fair housing services, legal assistance, housing counseling, code related relocation assistance, assistance in making the transition to homeownership, down payment assistance, and home maintenance training programs.

Housing Objective 3: Assist low- and moderate-income renters make the transition to homeownership and successfully retain ownership of their homes. Services should be focused in neighborhoods that have seen more dramatic decreases in owner-occupied units or have housing stock most appropriate for first-time homeowners.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of Households Receiving Assistance	100

Program	Indicator	'05 – '07 Actual	2009 Goal
American Dream Downpayment Initiative (ADDI)	Households	99	40

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
American Dream Downpayment Initiative (ADDI)	HOME	\$276,700	\$276,700	\$276,700

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input type="checkbox"/> Create suitable living environments		<input type="checkbox"/> Availability / Accessibility	
<input checked="" type="checkbox"/> Provide decent affordable housing		<input checked="" type="checkbox"/> Affordability	
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/> Sustainability	

The American Dream Downpayment Initiative was signed into law on December 16, 2003. ADDI funds are to be used for downpayment assistance towards the purchase of single family housing by low-income families who are first-time homebuyers. Eligible project costs include acquisition costs and related reasonable and necessary soft costs.

Housing Objective 4: Provide assistance to low and very low-income persons in finding and retaining high-quality affordable rental units.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of Persons Receiving Assistance	24,550

Program	Indicator	'05 - '07 Actual	2009 Goal
Tenant Assistance	People	11,740	4,000
Code Enforcement Relocation	Households	686	300
Tenant Representation	People	2,922	1,000
Section 8 Tenant Counseling and Placement	People	250	40
Tenant Based Rental Assistance	Households	N.A.	85
Totals	Ppl./H.H.	14,912/686	5,040/385

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Tenant Assistance	CDBG	\$26,000	\$26,000	\$26,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/> Availability / Accessibility	
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/> Affordability	
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/> Sustainability	

Each year, approximately 3,000 to 4,000 persons contact the Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
Code Enforcement Relocation	CDBG	\$124,000	\$134,000	\$134,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The Code Enforcement Relocation project allows the Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing and provide vacancy lists and management company lists to clients. The City assists approximately 150-250 displaced families/persons per year. Qualified participants receive up to \$650 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
Tenant Representation	CDBG	\$187,000	\$187,000	\$187,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

The Tenant Representation project administered by the Legal Aid Society provides legal representation for low and moderate-income tenants in the City of Cincinnati. The Tenant Representation project prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to complete repairs to make rental units decent, safe, and sanitary. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Section 8 Tenant Counseling and Placement	CDBG	\$50,000	\$55,000	\$55,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

This program provides placement and transportation services to Section 8 voucher holders to assist them in securing affordable housing in low poverty neighborhoods outside of the City of Cincinnati. The program is currently managed for the City by Housing Opportunities Made Equal (H.O.M.E.), an Ohio nonprofit 501C (3) Corporation. In addition to the services mentioned above, H.O.M.E. also provides an outreach component to potential landlords.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Tenant Based Rental Assistance*	HOME	\$0	\$0	\$0

**This project was funded at \$1,500,000 in mid-2008 with various HOME project account resources from prior years. The 2008 funding is anticipated to support the project into 2010.*

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

The Hamilton County Department of Community Development will operate and provide Tenant Based Rental Assistance (TBRA) to eligible households within the City of Cincinnati. The TBRA will cover a portion of the household rent payment for a minimum of 85 client households each year.

Housing Objective 5: Promote fair housing.

Activity

Number of People Receiving Assistance

Five-Year Goal

7,000

Program	Indicator	'05 – '07 Actual	2009 Goal
Fair Housing Services	People	4,090	1,200

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Fair Housing Services	CDBG	\$195,000	\$214,500	\$214,500

HUD Performance Measures Goals

<i>Objective</i>	<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments	<input checked="" type="checkbox"/> Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing	<input type="checkbox"/> Affordability
<input type="checkbox"/> Create economic opportunities	<input type="checkbox"/> Sustainability

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing. The program serves those classes of people protected by the Federal Fair Housing Act. In addition, the program provides education for consumers, housing industry professionals, police officers, and school staff, as well as research and monitoring of government sponsored or assisted housing programs. This program also provides a mediation program in conjunction with the Greater Cincinnati Northern Kentucky Apartment Owners Association.

Other Community Needs

Economic Development Goal 1: Promote commercial and industrial development and redevelopment.

Activities in support of this goal may include but are not limited to: revitalization of neighborhood business districts (NBDs), office and retail development, land assembly, physical and technological infrastructure, site improvements, streetscape improvements, façade improvement programs, enterprise zone agreements, brownfields redevelopment, mixed-use development, and project market studies.

Economic Development Objective 1: Support the development of new and expanded retail and office uses through funding assistance and public improvements. Support should be targeted to redevelopment of existing commercial areas, focusing on designated NBDs and prioritizing those within designated Neighborhood Revitalization Strategy Areas (NRSAs). Where necessary, NBDs should be stabilized by reduction in NBD size through housing development in peripheral areas and/or on upper floors of commercial buildings.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of businesses receiving assistance	500

Program	Indicator	'05 – '07 Actual	2009 Goal
NBD Improvements	Businesses	65	10

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
NBD Improvements	CDBG	\$1,500,000	\$1,000,000	\$1,000,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	<i>Availability / Accessibility</i>
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	<i>Affordability</i>
<input checked="" type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/>	<i>Sustainability</i>

This project will enhance the business environment in the City's Neighborhood Business Districts by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
NBD Property Holding Costs	CDBG	\$25,000	\$25,000	\$25,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	<i>Availability / Accessibility</i>
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	<i>Affordability</i>
<input checked="" type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/>	<i>Sustainability</i>

This project will address property maintenance issues for City-owned property held for redevelopment in Neighborhood Business Districts. The funds are used to respond to safety, clean up, maintenance, weed removal, and other issues as identified. Accomplishments for this activity are reported under other project accounts once the hold properties are developed.

Economic Development Objective 2: Encourage the development of new and expanded low-intensity industrial uses and the remediation and redevelopment of vacant and underutilized industrial property into light-industrial or commercial uses. Support in the form of funding assistance and public improvements should be targeted to the designated Strategic Program for Urban Redevelopment (SPUR) districts, prioritizing the traditional industrial corridors in the Mill Creek valley.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of businesses receiving assistance	16

Program			
	Indicator	'05 – '07 Actual	2009 Goal
Strategic Program for Urban Redevelopment	Businesses	13	3

Program Description		Approved <u>2008</u>	Requested <u>2009</u>	Requested <u>2010</u>
Strategic Program for Urban Redevelopment	CDBG	\$0	\$500,000	\$500,000

HUD Performance Measures Goals			
Objective		Outcome	
<input type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input checked="" type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

This project facilitates the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by real or perceived environmental contamination. The purpose of this project is to redevelop under-used property. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform predevelopment activities to facilitate redevelopment of brownfield sites.

Economic Development Goal 2: Improve the economic conditions of people and organizations in order to promote business development and employment opportunities.

Activities in support of this goal may include but are not limited to: economic education, banking services, credit counseling, technical assistance to small business and micro-enterprises, small business loans, job training and placement for adults and youth, job transportation services, supportive employment services, technical assistance, and support for Community Development Corporations assisting Neighborhood Business Districts.

Economic Development Objective 3: Support economic education and financial services for residents and businesses and capacity building for Community Development Corporations (CDCs) to increase the number of financially secure residents; successful, sustainable businesses; and stable commercial districts in Cincinnati. Services should focus on development of CDCs, small businesses and micro-enterprises in neighborhoods with increasing levels of poverty despite increasing educational and/or income levels.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of persons receiving assistance	7,685
Number of businesses receiving assistance	2,630

Program	Indicator	'05 – '07 Actual	2009 Goal
Small Business Services & Technical Assistance	Businesses	364	12
Cincinnati Small Business Loan Fund	Businesses	4	2
Corporation for Findlay Market	Organizations	3	1
Financial and Credit Union Services	People	5,413	2,340
EITC Outreach and Financial Literacy	People	5,869	2,656
Neighborhood Development Capacity Building	Organizations	17	5
Neighborhood Development Technical Assistance	Organizations	10	4
Totals	Bus./Org./Ppl.	368/30/11,282	14/10/4,996

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Small Business Services & Technical Assistance	CDBG	\$300,000	\$300,000	\$300,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/> Create suitable living environments		<input type="checkbox"/> Availability / Accessibility	
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/> Affordability	
<input type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/> Sustainability	

Programs and products that are related to this project support a system of accessible technical assistance that meets the start-up and growth needs of micro-enterprises and small businesses, including entities certified as a Small Business Enterprise with the City of Cincinnati. Programs and services provided include capacity development, business education and coaching, entrepreneurial training, incubation and technical assistance in the form of loan packaging, accounting services, legal services, appraisals, environmental assessments, and inventory control audits.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Small Business Loan Fund	CDBG	\$200,000	\$200,000	\$200,000

<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

The Cincinnati Small Business Loan Fund (CSBLF) is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati that create or retain jobs for City residents, or provide benefit to residents of low and moderate-income neighborhoods. In 2004 the CSBLF was converted to a revolving loan program, comprised of the Grow Cincinnati Fund and the Micro-City Loan Fund. Loan underwriting and servicing functions are administered by qualified third parties using Small Business Administration (SBA) criteria. The SBA underwriting standards allow a large portion of each loan to be sold on the secondary market that in turn provides income that can be re-loaned to Cincinnati businesses.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Corporation for Findlay Market	CDBG	\$400,000	\$400,000	\$400,000

<i>Objective</i>		<i>Outcome</i>	
<input type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input checked="" type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

The Corporation for Findlay Market (CFFM) has entered into a management agreement with the City of Cincinnati to assume responsibility for management and leasing of Findlay Market facilities. Project subsidy will be used to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities. The goal is to eventually make the Corporation self-sufficient.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Financial & Credit Union Services	CDBG	\$83,000	\$91,300	\$91,300

<i>Objective</i>		<i>Outcome</i>	
<input type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input checked="" type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

Funds for the Financial and Credit Union Services program provide SmartMoney Community Services with operating support for economic education and financial counseling services. SmartMoney assists low-income residents, primarily in the West End and Over-

the-Rhine neighborhoods, by providing a full range of banking services, including savings and checking accounts, individual development accounts (IDA), low-interest loans, direct deposit services, credit cards, and bus passes. For member convenience, an ATM machine is located in the Over-The-Rhine community. The economic education portion of this program includes SmartDollars & Sense, a comprehensive workshop covering all topics in basic money management. Each workshop provides participants with tools and techniques to help control spending, increase savings, and further align income with expenses. In addition, the workshop provides critical information on understanding credit. SmartChange Financial Counseling is a one-on-one counseling program for individual who are having problems balancing their income with their expenses. The five-session course offers insightful tips and information on how to cut back on unnecessary spending, increase savings, identify financial goals, and get out of debt. In addition, SmartChange participants have an opportunity to review their credit reports, and if needed, arrange repayment plans with creditors.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Earned Income Tax Credit	CDBG	\$8,000	\$8,000	\$8,000
Outreach and Financial Literacy				

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input checked="" type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

The purpose of this program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the Federal Earned Income Tax Credit, by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Neighborhood Capacity Building	CDBG	\$525,000	\$330,000	\$330,000
and Technical Assistance	HOME		\$200,000	\$200,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/>	Sustainability

This project is designed to build and strengthen the capacity of Community Development Corporations (CDCs) through three principal activities:

1. Supporting neighborhood-based CDCs by providing operating funds,
2. Providing technical assistance and training to CDCs, and
3. Providing administrative oversight of the programs.

CDCs assist the City in meeting its housing production and economic development goals by developing housing and economic development projects that have a highly visible presence in the neighborhoods. In 2003, the Department of Community Development and Planning joined the Alliance for Building Communities, a regional collaborative whose mission is to strengthen the capacity of CDCs engaged in comprehensive neighborhood revitalization by providing funds for CDC operating expenses which may include salaries, office supplies, rent and utilities, contract services, as well as predevelopment (i.e., planning and engineering) activities. The City's membership in the Alliance leverages additional resources from member partners, providing a consolidated approach, and focuses on comprehensive community development.

In addition, this project will provide technical assistance to CDCs and other nonprofit organizations that pursue housing projects and other neighborhood development activities. Technical assistance is provided in the following areas:

- Asset Management – including, but not limited to, property management, compliance and reporting requirements, financial evaluation of projects, capital planning, financial management of the project, and marketing and/or contract administration;
- Fund-raising – generating funding partnerships and general fund-raising;
- Board Development – assisting Boards to better understand their roles and enable them to provide the organization with greater guidance and oversight;
- Other areas may be added on an as-needed basis.

Economic Development Objective 4: Provide support for job-training and placement services and other employment opportunities for adults and adolescents. Services should target neighborhoods with rising levels of poverty and/or unemployment despite increasing educational and/or income levels.

Activity

Number of persons receiving assistance

Five-Year Goal

2,000

Program	Indicator	'05 – '07 Actual	2009 Goal
Blueprint for Success	People	233	15
Blueprint for Success (Housing Rehab)	Housing Units	2	4
Findlay Market Ambassadors Program	People	23	7
Youth Employment Programs*	People	435	419
Prison Reform Advocacy Project	People	1,046	500
S.O.A.R.*	People	314	550
Totals	Ppl./H.Units	2,051/2	1,491/4

* Indicates new program in 2007.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Blueprint for Success	CDBG	\$500,000	\$500,000	\$500,000
	HOME	\$200,000	\$200,000	\$200,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

Blueprint for Success is based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 in obtaining their high school diploma (or GED) as well as marketable construction skills. Participants will be recruited from the Empowerment Zone and other approved Neighborhood Revitalization Strategy Areas (NRSAs), and will be trained in all aspects of residential construction through the rehabilitation of existing housing units. Rehabilitated houses will be located in the Empowerment Zone or other NRSA's and will be affordable for sale to low- and moderate-income households (household incomes at or below 80% of area median income). The program will graduate at least 15 participants from high school (or GED) and 15 participants from the construction apprenticeship each year. The Community Action Agency in partnership with other community stakeholder organizations will operate the program. Because this is a new public service to be provided in approved NSRA's by a Community Based Development Organization, the CDBG funded portion of this activity will be exempt from the CDBG regulatory cap on public services. HOME funding will be used for the development of units of affordable housing as part of the training program.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Findlay Market Ambassadors	CDBG	\$160,000	\$160,000	\$160,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

The Findlay Market Ambassadors program provides job training for low- and moderate-income persons and provides enhanced cleanup and enhanced security in the area surrounding Findlay Market. Enhanced cleaning/safety/hospitality/training/operations will be provided at Findlay Market and in the Over-the-Rhine/Findlay Market area. Environmental maintenance services will include litter pickup, sweeping, graffiti removal, and pressure washing of sidewalks. Supplemental safety services will improve the perception of safety in the area, communication with law enforcement, visibility, and surveillance. Hospitality services to be provided include welcoming the public to the Market, providing directions, information and assistance.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Youth Employment Programs	CDBG	\$1,000,000	\$1,050,000	\$1,050,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

A total of \$415,000 of these funds are used to provide youth employment for the following three programs:

Art Opportunities, Inc, administers the ArtWorks program, which connects youth of all ages with opportunities in the arts. This program hires and trains youth to paint murals in low- to moderate- income neighborhoods throughout Cincinnati.

The Mayor's Green Leaf Program through the Parks Department is a program where youth ages 14-17 worked for eight (8) weeks at work sites within the Parks department. Youth are assigned to work with the Park Board staff who served as mentors. Youth are challenged to develop their communication skills and critical thinking skills, and to conduct themselves in a professional manner.

Cincinnati Recreation Commission (CRC) facilitates three employment programs: Recreation Employment Corps (REC), Junior Counselors (Jr.C) and Green Team Programs. The REC employed youth between the ages of 15-17. The Junior Counselor program was for first time employment for 14-year old youth. Both of these programs are for nine (9) weeks. These teens are assigned to work with a CRC staff person and a group of summer day campers at neighborhood community centers. The Green Team employs youth between the ages of 16 and 24 years in outdoor maintenance support position. This is a ten (10) week program. Green Team participants assist in park/playground clean up, trash removal and general grounds maintenance. The youth were coached on customer service skills and basic job requirements.

A request for proposals process determines the provider of the additional youth employment opportunities with the remaining funds. In 2008, the Greater Cincinnati Hamilton County Community Action Agency (CAA) provided eight (8) weeks of entry-level work experience to youth between the ages of 14-18.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Prison Reform Advocacy Program	CDBG	\$35,000	\$55,000	\$55,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/>	Sustainability

Project funding would be used to provide operating support for the Second Chance Community Legal Clinic conducted weekly at the Freestore Foodbank in the Over-The-Rhine neighborhood. This clinic assists adult ex-offenders to return to the workplace.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
S.O.A.R	CDBG	\$75,000	\$110,000	\$110,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/>	Sustainability

The Solid Opportunities for Advancement and Retention (SOAR) program makes participants more employable by changing attitudes and raising self-esteem. Services include group and individual counseling, information sharing, computer training, and job development. Staff works not only with program participants but also with employers to achieve the goal of successful employment and job retention.

Quality of Life Goal: Promote sustainable neighborhoods through elimination of blighting influences and improved health and safety.

Activities in support of this goal may include but are not limited to: code enforcement, mitigation of vacant and abandoned properties and buildings, environmental remediation, crime reduction, lead reduction activities, development of parks and greenspace, health services, receivership activities, public service facilities improvements, preservation and renovation of historic properties, and youth services and activities.

Quality of Life Objective 1: Support the mitigation and/or removal of blighting influences such as non-code compliant buildings and properties; vacant and abandoned buildings and properties; abandoned automobiles; and environmental contamination, including underground storage tanks and lead hazards. Support positive methods of combating blight through development of parks and greenspace, and preservation and renovation of historic

properties. Efforts should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of persons receiving assistance	5,250
Number of facilities receiving improvements	1
Number of housing units remediated	6,275

Program	Indicator	'05 –'07 Actual	2009 Goal
Concentrated Code Enforcement	Housing Units	11,518	2,000
Hazard Abatement Program	Housing Units	1,789	300
Neighborhood Gardens	People	160,371	53,475
Millcreek Greenway Restoration Project	Public Facilities	3	1
Lead Hazard Testing Program	Housing Units	501	422
Totals	H.Units/Ppl./P.F.	13,808/160,371/3	2,722/53,475/1

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Concentrated Code Enforcement	CDBG	\$525,000	\$525,000	\$525,000

<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

Through the Concentrated Code Enforcement program house-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. This activity encourages development and improves housing. Typically, housing inspection and zoning code enforcement is "complaint driven"; however, Concentrated Code Enforcement is proactive and can be effective in turning around areas in decline or can boost neighborhoods on the way up. Inspection resources are concentrated in a specified neighborhood to make a visible difference. Traditional complaint driven inspections result in spotty enforcement and lesser impact on the neighborhood environment. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding availability through the Department of Community Development to correct violations. Areas are targeted for Concentrated Code Enforcement in cooperation with neighborhood community councils and the Neighborhood Enhancement Program.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Hazard Abatement Program	CDBG	\$825,000	\$825,000	\$825,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/>	Sustainability

The mission of the Hazard Abatement Program is the preservation of the public health, safety, and welfare through demolition and barricading of abandoned buildings. The Barricade Program was initiated in 1993 for the purpose of securing vacant abandoned buildings against entry by trespassers. Vacant, open, and dilapidated buildings are attractive nuisances to children, vandals, drug dealers and arsonists. Under the Demolition Program, condemned buildings citywide are demolished after normal code enforcement activities have been exhausted. Monthly Public Nuisance Hearings are conducted to determine if abandoned buildings are such a nuisance that demolition by the City is warranted. Criteria such as historic value, community support, the degree of fire and safety hazard, the level of criminal activity, and factors that depreciate property values are considered. Removal of blighted buildings leads to stabilization and increased community safety, stable property values, and livability of neighborhoods.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Neighborhood Gardens	CDBG	\$40,000	\$40,000	\$40,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input checked="" type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

The Neighborhood Gardens Program is used to transform vacant and blighted lots throughout the City into attractive, productive uses as Community Gardens. The program assists residents in low- and moderate-income neighborhoods in developing these vacant lots into gardens, which can accommodate 10-30 families each. Participants are able to supplement tight food budgets with fresh grown produce, clean up and maintain their neighborhoods, as well as have access to educational and recreational opportunities. These benefits are especially evident in inner-city neighborhoods where green space is severely limited.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Millcreek Greenway Restoration	CDBG	\$85,000	\$100,000	\$100,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input checked="" type="checkbox"/>	Sustainability

This project creates a greenway system within the riverine-riparian corridor of the Mill Creek. The Mill Creek is one of the most endangered urban rivers in North America. The small river flows through the heart of Cincinnati along economically depressed inner-city neighborhoods. This project provides planning and coordination services for greenway projects, volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain. This project has the support of the communities, businesses, and civic groups located along the Mill Creek. The project has already engaged a vast number of volunteer delivered services and improvements to the Mill Creek over the past few years. Other CDBG-eligible activities of the program include providing students from Cincinnati Public Schools with hands on environmental education and opportunities to give back to their communities through fieldwork at City greenway sites.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Lead Hazard Testing Program	CDBG	\$550,000	\$625,000	\$680,500

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

This project provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The Cincinnati Health Department has operated an environmental program to investigate the housing of lead poisoned children since the middle 1970's. According to the 2000 Census, 40% of the City of Cincinnati's housing stock was built before 1940, and 83% was built before 1970. Many of those units are occupied by low-income families and are in poor physical condition. The levels of lead paint are very high in the City's housing stock and the City has a concomitantly high level of lead poisoning incidents each year. This past year the program received more than 166 children referred for investigations into the cause of their lead poisoning. The State of Ohio has lowered the blood lead criteria level, which requires intervention to 15 ug/dl of blood. In addition, the program is being modified to respond to complaints from households where a child may be exposed to lead but has not yet been diagnosed as having an elevated blood lead level.

Quality of Life Objective 2: Support youth services and activities and health services. Services should focus on primarily residential neighborhoods and designated NBDs, prioritizing those areas designated as NRSAs.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of persons receiving assistance	2,300

The City of Cincinnati currently has no programs being funded under Quality of Life Objective 2.

Quality of Life Objective 3: Support and encourage public facilities improvements. Improvements should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of facilities receiving improvements	40

<u>Program</u>	<u>Indicator</u>	<u>'05 – '07 Actual</u>	<u>2009 Goal</u>
Human Services Facility Renovations	Public Facilities	18	6
Recreation Facility Renovations	Public Facilities	N/A	1
Totals	Public Facilities	18	7

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Human Services Facility Renovations	CDBG	\$669,940	\$556,640	\$556,640

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	<i>Availability / Accessibility</i>
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	<i>Affordability</i>
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	<i>Sustainability</i>

This project account would provide funding for service facility renovations, including those recommended by the Human Services Advisory Committee as part of the budget development process. Combining the funding into a single project account provides flexibility in cases where funding previously allocated for one facility is not needed and can then be allocated to another facility which encounters cost overruns.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Recreation Facility Renovations	CDBG	\$0	\$1,200,000	\$65,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

This project would provide funding to improve various recreation facilities in Over-the-Rhine and Avondale. The Over-the-Rhine indoor pool, which is over 30 years old, is in need of major renovations. In addition to renovating the indoor pool an outdoor spray ground would be added at this site. Other facility improvements would include the rehabilitation and resurfacing of a tennis court and basketball court in Avondale.

Quality of Life Objective 4: Provide assistance to people and community groups aggressively working to improve the safety and perception of safety in their neighborhoods through Block Watch, Citizens on Patrol, Community Problem Oriented Policing (CPOP), and other crime reduction activities. Services should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of people receiving assistance	38,300

Program	Indicator	'05 – '07 Actual	2009 Goal
Drug Elimination Program	People	145,851	48,617

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Drug Elimination Program	CDBG	\$100,000	\$100,000	\$100,000

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input checked="" type="checkbox"/>	Sustainability

This project provides funding for increased law enforcement activity in Over-the-Rhine to replace the U.S. Department of Housing and Urban Development Drug Elimination Grant program. The Over-the-Rhine Chamber of Commerce hires police officers, per the outside employment provisions of the Cincinnati Police Department. These officers will engage in

drug enforcement activities, including investigation, surveillance, and arrest of drug traffickers. It is anticipated that these enforcement activities will also lead to the arrests of criminals for offenses other than and/or related to drug trafficking and abuse. The Over-the-Rhine Chamber of Commerce will be responsible for collecting data and tracking activity in order to assess the impact of this effort on community safety and the elimination of drug offenses.

Homeless Housing

Emergency Shelter Grant (ESG) funds support the Consolidated Plan homeless objectives. Grant funding supports emergency shelter operations subject to a limitation of 10% for staff costs. Funds may also be used to renovate buildings for use as homeless shelters.

Homeless Housing Objective 1: Support operations and essential services of current shelters and transitional housing providers at locations convenient and accessible to the homeless population.

Activity

Number of Organizations Receiving Assistance

Five-Year Goal

75

Program	Indicator	'05 – '07 Actual	2009 Goal
Bethany House Services, Inc.	Organization	3	1
Caracole House, Inc.	Organization	3	1
Health Resource Center/Center for Respite Care, Inc.	Organization	3	1
House of Hope, Inc.	Organization	1	0
Interfaith Hospitality Network of Greater Cincinnati	Organization	3	1
Lighthouse Youth Crises Center	Organization	3	1
Lighthouse Youth Services Transitional Housing	Organization	3	0
Mercy Franciscan at St. John's Temp Hsg	Organization	3	1
Mercy Franciscan at St. John's Expanded Temp Hsg	Organization	3	1
Mercy Franciscan at St John's Rapid Exit Program	Organization	1	0
The Salvation Army of Cincinnati Emergency Shelter	Organization	3	1
Shelterhouse Volunteer Group/Drop Inn Center	Organization	3	1
Tom Geiger Guest House, Inc. Trans Hsg	Organization	1	0
Tom Geiger Guest House, Inc. NEW Trans Hsg	Organization	1	0
YWCA of Greater Cincinnati Battered Women's Shelter	Organization	3	1
Katrina Service Center	People	1,151	N.A.
Totals	Org./Ppl.	37/1,151	10/N.A.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Bethany House	ESG	\$67,330	\$64,000	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

Bethany House Services, Inc. (25 beds/ES-families) provides emergency shelter, meals, and transportation assistance to approximately 400 homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Caracole House	ESG	\$19,655	\$16,500	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

Caracole House (11 beds/TH indiv.) provides transitional housing for approximately 25 HIV/AIDS diagnosed persons unable to live independently due to financial, medical, or physical reasons. No other site-based AIDS housing is available in Cincinnati.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Cincinnati Center for Respite Care (formerly part of the Health Resource Center)	ESG	\$21,500	\$21,000	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

The Center for Respite Care (14 beds/ES indiv.) for individuals program provides emergency shelter for homeless persons who require medical care not available within a regular shelter bed. in the form of 24-hour residential, recuperative adult care services to approximately 120 sick homeless men and women clients. The staff - both full and part time - include

physicians, nurses, a social worker, LPN's and CAN's, and graduate students in Counseling and Social Work. These clients are referred from shelters through the HRC clinic or the Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in Greater Cincinnati.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
Interfaith Hospitality Network	ESG	\$31,000	\$27,500	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

Interfaith Hospitality Network (32 beds/ES) provides emergency shelter, food, and supportive services for approximately 300 homeless families with children. The services include meals, sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
Lighthouse Youth Crisis Center	ESG	\$48,920	\$51,500	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

Lighthouse Youth Crisis Center (20 beds/ES youth) is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, and family and individual counseling for approximately 900 runaways and other youth per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Lighthouse Youth Transitional Housing	ESG	\$16,170	\$0	

<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The Lighthouse Transitional Living Program (31 beds/TH) provides transitional housing and supportive services to homeless youth between the ages of 18 and 22 per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted. This program did not apply for ESG funding in 2009.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Mercy Franciscan at St. John's Temporary Housing Program	ESG	\$31,280	\$32,500	

<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The Temporary Housing Program (40 beds/ES families) operated by Mercy Franciscan assists approximately 302 persons in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Mercy Franciscan at St. John's Expanded Temporary Housing (Anna Louise Inn)	ESG	\$50,000	\$50,500	

<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The Temporary Housing Program (45 beds/ES families) operated by Mercy Franciscan replaces the emergency shelter beds for single parent and two parent families at the closed Chabad House shelter. Mercy rents a wing of Anna Louise Inn to provide emergency shelter, meals and supportive services for approximately 350 persons per year.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
The Salvation Army Emergency Shelter Program	ESG	\$13,000	\$15,000	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The Salvation Army Emergency Home (24 beds/ES families) provides temporary housing for approximately 120 homeless families per year. The main goal of the program is to keep families intact and children in school, while improving the participant's financial stability. Case workers develop case plans with their clients in order to assist them in obtaining childcare, employment, access to welfare benefits, housing, etc.

<i>Program Description</i>		<i>Approved</i>	<i>Requested</i>	<i>Requested</i>
		<u>2008</u>	<u>2009</u>	<u>2010</u>
Shelterhouse Volunteer Group Drop Inn Center	ESG	\$236,440	\$227,000	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>		<i>Outcome</i>	
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>	Sustainability

The Drop Inn Center provides emergency shelter and services, including meals, showers, and clothing. Approximately 3,300 homeless single individuals are served annually. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless. Services include food, clothing, shelter, referrals, advocacy, detoxification, treatment, education, group meetings, and transitional housing. Other services offered are the job readiness training program and the savings program, which are intended to lead to permanent housing and self-sufficiency. The Drop Inn Center also organizes an annual "stand-down," an event that provides comprehensive services to homeless veterans and homeless individuals in need of medical, dental, and vision services.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
The YWCA Battered Women's Shelter	ESG	\$29,000	\$26,500	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

The YWCA Battered Women's Shelter (65 beds/ES d.v. families) provides emergency and supportive services and shelter to approximately 453 families (810 persons) who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children to move them towards self-sufficient and independent living free from violence. Funds for this project will support operating costs for shelter services and supportive services provided to victims of domestic violence.

Special Populations Housing

Special Populations Housing Objective 1: Provide operational support for 20 beds of congregate, transitional housing for persons with HIV/AIDS.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of Persons Receiving Assistance	210

Program	Indicator	'05 – '07 Actual	2009 Goal
Caracole House	People	137	25

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Caracole Residential Facilities Operation	HOPWA	\$71,690	\$107,479	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

Caracole will continue its transitional housing services at Caracole House, a congregate residence for those who have been disabled or displaced by HIV/AIDS. Operation costs

include rent, utilities, food and household supplies, maintenance costs, and direct support staff salaries and benefits.

Special Populations Housing Objective 2: Provide direct services for persons with HIV/AIDS, including housing assistance, supportive services, and linkages to medical support.

Activity Five-Year Goal
Number of Persons Receiving Assistance 2,125

Program	Indicator	'05 – '07 Actual	2009 Goal
STOP AIDS	People	705	120
Caracole Shelter Plus Care	People	579	196
Center for Respite Care	People	N.A.	20
Totals	People	1,284	336

<i>Program Description</i>		<i>Approved 2006</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
STOP AIDS Case Management	HOPWA	\$154,696	\$141,173	

<i>HUD Performance Measures Goals</i>		
<i>Objective</i>		<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities	<input type="checkbox"/>	Sustainability

Case management and services will be provided, with special attention given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through STOP AIDS' Case Management Coordinator, who maintains collaborations within the Greater Cincinnati HIV/AIDS Case Management Network, a consortium of HIV/AIDS service providers located throughout the Eligible Metropolitan Statistical Area which includes various substance abuse and mental health agencies.

<i>Program Description</i>		<i>Approved 2008</i>	<i>Requested 2009</i>	<i>Requested 2010</i>
Caracole Shelter Plus Care Services	HOPWA	\$130,310	\$94,521	

<i>HUD Performance Measures Goals</i>		
<i>Objective</i>		<i>Outcome</i>
<input type="checkbox"/> Create suitable living environments	<input checked="" type="checkbox"/>	Availability / Accessibility
<input checked="" type="checkbox"/> Provide decent affordable housing	<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities	<input type="checkbox"/>	Sustainability

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, and supportive services for clients.

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Center for Respite Care	HOPWA	\$20,000	\$28,527	

<i>HUD Performance Measures Goals</i>			
<i>Objective</i>			<i>Outcome</i>
<input checked="" type="checkbox"/> Create suitable living environments		<input checked="" type="checkbox"/>	Availability / Accessibility
<input type="checkbox"/> Provide decent affordable housing		<input type="checkbox"/>	Affordability
<input type="checkbox"/> Create economic opportunities		<input type="checkbox"/>	Sustainability

The Center for Respite Care provides shelter combined with medical care not available within a regular shelter to homeless persons who require stabilization before moving to transitional or permanent housing. The staff includes physicians, nurses, a social worker, LPN's an CAN's, and graduate students in Counseling and Social Work. Clients are referred from shelters through the HRC clinic or Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in the Greater Cincinnati area. About 14% of Center for Respite Care's population is HIV positive. HOPWA dollars will be used to fund a portion of the nursing care for each HIV positive client admitted to the shelter.

Special Populations Housing Objective 3: Provide short-term rent, mortgage or utility assistance to persons with HIV/AIDS.

<u>Activity</u>	<u>Five-Year Goal</u>
Number of Persons Receiving Assistance	1,550

Program	Indicator	'05 – '07 Actual	2009 Goal
STOP AIDS	People	575	125
Northern Kentucky Independent District Health Dept	People	374	120
Totals		949	245

<i>Program Description</i>		<i>Approved</i> <u>2008</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
STOP AIDS Short-Term Housing Assistance	HOPWA	\$70,000	\$74,900	

<i>Objective</i>		<i>HUD Performance Measures Goals</i>		<i>Outcome</i>
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>		Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>		Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>		Sustainability

This project is a continuation of STOP AIDS' existing housing assistance program to provide short-term rent/mortgage/utility assistance and outreach to persons with HIV/AIDS throughout the Greater Cincinnati EMSA.

<i>Program Description</i>		<i>Approved</i> <u>2006</u>	<i>Requested</i> <u>2009</u>	<i>Requested</i> <u>2010</u>
Northern Kentucky District Health Department	HOPWA	\$79,404	86,900	

<i>Objective</i>		<i>HUD Performance Measures Goals</i>		<i>Outcome</i>
<input checked="" type="checkbox"/>	Create suitable living environments	<input checked="" type="checkbox"/>		Availability / Accessibility
<input type="checkbox"/>	Provide decent affordable housing	<input type="checkbox"/>		Affordability
<input type="checkbox"/>	Create economic opportunities	<input type="checkbox"/>		Sustainability

These short-term rent/mortgage/utility funds will be available to individuals and families with HIV/AIDS throughout Northern Kentucky in an effort to assist them in remaining in independent living situations and maintaining their existing housing. In addition, this funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless. Due to the absence of an application from any Indiana-based HOPWA provider, the Committee recommended that Northern Kentucky District Health Department receive funds designated specifically for providing housing assistance to eligible clients living within the Indiana counties of Cincinnati's EMSA.

City of Cincinnati

Requested Consolidated Plan Budget

APPENDIX A

2009/2010 CDBG/HOME/ESG/HOPWA
Budget

CincyCare – Update to City Council

CincyCare is the idea that the Cincinnati Health Centers should be leveraged to provide primary care medical services to working Cincinnatians who do not have quality primary care. Since the Health Centers have excess capacity, this excess capacity should be offered to low income working Cincinnatians at a steep discount under market rates. Moreover, CincyCare will provide an incentive for businesses to locate or stay located in the city because these benefits would only accrue to businesses in the city of Cincinnati.

Happily, the Service Employees International Union (SEIU), have embraced this concept and are now working out a health care plan that will allow their union to “buy-in” to the Health Centers for the benefit of providing their janitors primary health care. Having just won healthcare benefits, they believe that CincyCare will provide their janitors with more healthcare for the money than any other option. While not signed, the agreement between the City and SEIU will bring in marginal dollars to the Health Centers from what the Centers would normally receive from similarly situated patients. In this way, it is a “win-win.” Once this contract is finalized, SEIU will be the first CincyCare patient and that contract can and will serve as a model for other service employers to “buy in” to the Cincinnati Health Centers.

In October of 2007, Council passed a motion that endorsed the concept of CincyCare and asked the CincyCare Advisory Panel to figure out how to make this plan a reality. The original concept was to not only provide primary care to Cincinnati workers at the Health Centers, but to provide a \$500.00 tax credit match to employer health care contributions for supplemental private insurance. The idea was to create a comprehensive health care package.

The panel continues to try to make this more thoroughgoing healthcare package a reality. Two issues have arisen regarding making this more comprehensive original plan a reality. First, it is very difficult to craft an RFP for insurance companies to bid on an insurance product without knowing exactly who the CincyCare population will be. Second, there is a belief that a strategic relationship with University Hospital—the largest recipient of the County’s Hospital Levy money for indigent care—has the potential to provide better service than a private insurance model that will need to reduce benefits in order to ensure a profit.

The panel recommends overcoming these issues by implementing a pilot program aimed at figuring out exactly what the services and costs of service are for uninsured working Cincinnatians. The panel recommends a Pilot program that will sign up 2800 uninsured working Cincinnatians. These workers would obtain an annual screening, access to the Cincinnati Health Centers for primary care, care coordination with newly purchased computer software designed to track the health care needs of the uninsured, discounted prescription drug benefits, and the chance to participate in CincyCare once fully implemented. These benefits would help people without health insurance and provide the information needed to be able to either form a partnership with University Hospital (they would then be able to

estimate the kinds of services that will be demanded by these patients and budget accordingly) or to form the basis of an RFP for a competitive bidding process.

CincyCare Phase One Pilot Program--Funded by the City of Cincinnati and the Health Foundation of Greater Cincinnati

The panel recommends a CincyCare Pilot Program funded in partnership with the Health Foundation of Greater Cincinnati that will provide immediate primary care to Cincinnati workers. This pilot program will provide primary care, biometric screenings and care coordination for up to 2800 eligible participants. The program will also provide a mechanism by which utilization data can be collected for implementation of the full CincyCare model,¹ including the use of tax credits and a requirement of employer match within two years.

The program will need city funding in the amount of \$980,000 in CDBG dollars per year (\$350 per person), for two years, for defined medical benefits that focus on preventative and primary care, which are qualified CDBG expenses. The Health Foundation of Greater Cincinnati has issued a letter of intent to fund the pilot with a planning grant for up to \$100,000. If approved, this grant would fund a project manager and all costs associated with developing the pilot program, including enrollment, marketing, and information management. The CDBG funding will be contingent on the approval of this Health Foundation grant, which is expected to be awarded in August of 2008.

The details of the Pilot Program are as follows:

Pilot Program Components

A. Eligibility

To be eligible, enrollees must

- be employed by an employer who pays income taxes to the City of Cincinnati, and
- meet the income guidelines established by the federal Community Development Block Grant (CDBG) program for the Cincinnati metropolitan area as set forth in the chart below

¹ For the past several months, the CincyCare Advisory Panel has worked to refine the original CincyCare concept and deliver a healthcare benefits programs that would provide the best benefits at the lowest costs for lower-income uninsured and under-insured Cincinnati workers. Toward this end, the panel proposes that University Hospital and their affiliated physicians provide the hospital and specialty care for the program, in lieu of using a private insurance product. The panel recognizes that in order for University Hospital to assume the supplemental care component, there will need to be substantial research, including an analysis of how many of the projected subscribers already use the hospital for healthcare needs and a projection of what utilization will be.

Family size	1 person	2 persons	3 persons	4 persons	5 persons	6 persons	7 persons	8 persons
Low income	\$37,050	\$42,350	\$47,650	\$52,950	\$57,200	\$61,400	\$65,650	\$69,900

B. Core Benefits

- CincyCare will provide primary care, a prescription drug benefit, and care coordination for Cincinnati workers who need affordable healthcare.
- Primary care will be provided by the city's health centers.
- Each enrollee will be assigned a primary care physician at one of the city's health centers.
- All enrollees will undergo biometric screening at the beginning of the enrollment period to determine if they need treatment for common diseases such as asthma, high cholesterol, hypertension and diabetes. The enrollee's assigned primary care physician will review the results with the enrollee during their initial visit. This will provide a method by which improved healthcare results can be measured.
- A prescription drug benefit will be provided in partnership with a local pharmacy and will provide a list of agreed-upon medications for the most common diseases free of charge. There may be an option for additional discounts for other prescription medications.

C. Care Coordination

- Care will be coordinated by a new non-profit agency if the Health Foundation comes through with additional funding, and if not, a program manager within the Health Department, which will be vested with the responsibility to:
 - Administer the CincyCare program, including enrollment and customer service.
 - Screen participants and their family members to see if they are eligible for government subsidized health care, i.e. Medicaid, Hamilton County levy, etc., and help eligible participants fill out the necessary forms to enroll in those programs.
 - Create a database of participants to monitor the care they receive.
 - Find affordable and/or subsidized care for patients who need services beyond what is provided by CincyCare.
 - Provide general case management.
 - Establish an ROI Model to measure results
 - Screenings
 - Care Coordination Calls / Touches
- The care coordination agency will be established with a grant from the Health Foundation (application in progress). Ongoing operating costs of the agency will be paid from CincyCare

(\$50 per enrollee). If additional operating dollars can be raised, the care coordination agency can serve patients beyond those enrolled in CincyCare.

D. Cost of the Program

- The cost of the program will be \$350 per enrollee, paid for by \$980,000 CDBG grant.
- The \$350 per person will be broken down as follows:
 - \$120 for access to the health clinics for primary care (a \$20 co-pay per visit will also be assessed to the employee).
 - \$50 for biometric screening
 - \$50 for care coordination and administration
 - \$100 for prescription drug benefit
 - \$30 for special programs, i.e. Healthy Pregnancy.

E. Employers' Obligations and Understandings

- Employers will embrace the goal of improved primary care, and will agree to participate in the pilot to accomplish this goal.
- Employers will understand the value of the Regional Primary Care Access initiative; of individuals having a "medical home." They will understand the impact of the uninsured and under-insured in the cycle of primary care and how the lack of it impacts acute care, which in turn affects the region's healthcare costs.
- Employers that participate will commit to:
 - Facilitating enrollment among those in its workforce who need primary care.
 - Allow testing and screening to occur during work hours.
 - Monitor retention and absenteeism among participating employees, and agree to have this data used in measuring outcomes at the end of the first year.
- Employers will benefit because only employers located in the city will be eligible for this pilot program.

Health Foundation of Greater Cincinnati

Access Health 100 Initiative

The Health Foundation of Greater Cincinnati has endorsed the pilot as an integral part of its Access Health 100 initiative. The Health Foundation launched the Access Health 100 initiative in response to the need for a better coordinated and wisely financed system of primary care for the

uninsured, underinsured, and low-income populations within its 20-county service area. The goal of Access Health 100 is to achieve 100% access to primary care. The two primary objectives are 1) to increase the number of children and adults who have a regular place to get medical and dental care and 2) to reduce the number of uninsured by creating affordable coverage options for low-income working families and employees of small businesses.

The CincyCare pilot program represents a strategic response to the Access Health 100 goals and objectives. First, it helps to develop pathways to quality primary care by leveraging the Cincinnati Health Department's primary care center resources. Secondly, it has the potential for building access to healthcare coverage for small businesses and low-wage employees. As an organizational entity, CincyCare represents one of the first operational entities that would be affiliated with the future Access Health 100 management agency. This agency will offer centralized data support, contracting support, service coordination, and evaluation for all of the Access Health 100 service components. The management design is modeled after other communities who have created and sustained regional health access programs for high-risk and vulnerable populations.